



Terms of Reference for  
Endline Evaluation of  
Right2Grow Programme  
2021-2025

## 1. Introduction

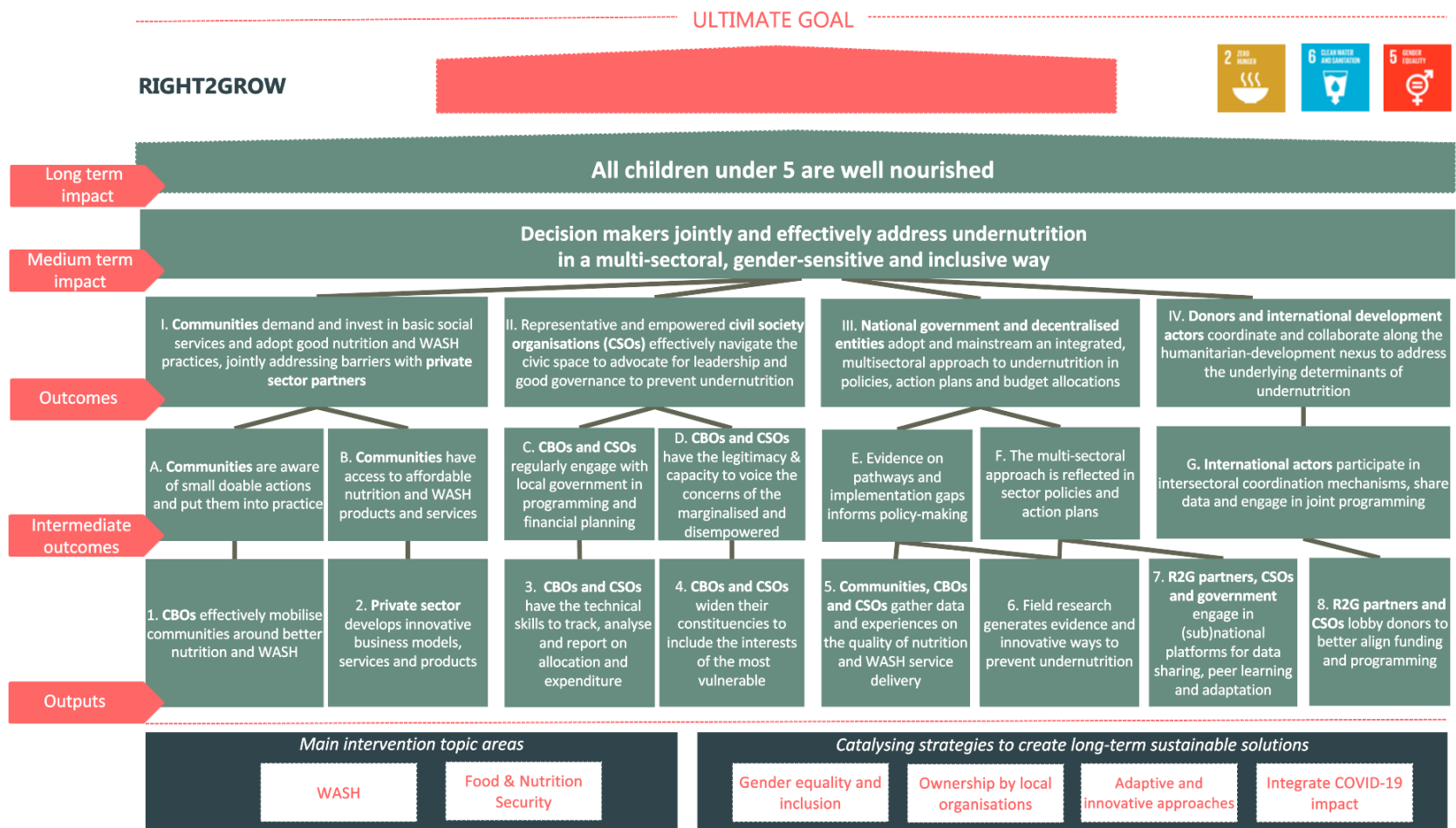
Over the past decades great advances have been made in reducing all forms of undernutrition in children under five years of age (CU5). In fact, the international community acknowledges that there is sufficient expertise and resources to get to zero cases of undernutrition. Nevertheless, worldwide almost 200 million CU5 suffer from stunting (low height/age), wasting (low weight/height), or both, and over 340 million from vitamin and mineral deficiencies. The economic crisis and disruptions to food supply chains and health systems related to the COVID-19 pandemic have likely exacerbated these figures, meaning that there could be 15 times more wasted children than estimated (UNICEF, 2022). More efforts are still needed in order to meet most of the 2030 Sustainable Development Goals (SDG) targets related to hunger, food security, nutrition, and access to basic water, sanitation and hygiene (WASH) services, a critical precondition for good nutritional status.

Right2Grow is a Strategic Partnership between Action Against Hunger (ACF), the Centre for Economic Governance and Accountability in Africa (CEGAA), Max Foundation, Save the Children, The Hunger Project and World Vision. With EUR 44 million funding from the Dutch Government (Ministry of Foreign Affairs, Civil Society Strengthening – Power of Voices) for the period 2021 - 2025, Right2Grow collaborates with communities, community-based organisations, and civil society organisations in Bangladesh, Burkina Faso, Ethiopia, Mali, South Sudan, and Uganda to ensure that decision makers jointly and effectively address undernutrition in a multi-sectoral, gender-sensitive and inclusive way. In each of the programme countries, together with the six global partners and national partners, local civil society organisations (CSOs) are playing a crucial role in the implementation, finding appropriate solutions to local contexts and aimed at ensuring programme sustainability. This approach seeks to build on existing local capacities and systems for sustainability of the consortium's efforts.

As an advocacy programme, Right2Grow believes that to ensure all CU5 are well nourished and no people are left without the access to basic WASH services, changes in mindset and behaviour are required at all levels - from the household up to the state. To bridge the gaps between promising national policies and local realities, mutual efforts of all nutrition and WASH stakeholders are needed. Stakeholders should speak a common language, and work in mutually reinforcing and interconnected ways, building and sharing evidence, knowledge, and expertise -so that all relevant decision-makers can jointly and effectively address undernutrition in a multisectoral, gender sensitive and inclusive way (**medium-term impact**), while applying people-centred and community-led approaches. Success in this domain will also pave the way to open up the civic space, a critical precondition for the success of the SDGs and ensuring that every child is able to reach its full potential (**ultimate goal**).

Right2Grow is pursuing four pathways for change; 1) community mobilisation, 2) strengthening civil society organisations, 3) engaging public authorities, and 4) mobilisation of international development actors, as summarized in the Global Theory of Change (TOC).

In 2021, baseline studies were conducted in the six programme countries and annual (and semi-annual) reporting has taken place since programme inception. In 2023, Right2Grow commissioned an external Mid-Term Review (MTR) with the aim to assess programme achievement over the first half of the programme implementation period, and to make key recommendations on what changes need to be made to programme design and implementation in order to maximize realization of intended outcomes by 2025. The narrative proposal, Annual Reports and the MTR report can be found on the [Right2Grow website](#).



**Figure 1: Right2Grow Theory of Change**

## 2. Purpose and Objectives of the evaluation

As the Right2Grow programme comes to an end in 2025, we are commissioning an external end evaluation. The end evaluation, to be led by an external consultant(s)/consultancy firm, will address three main objectives, defined in careful consideration by the Right2Grow partnership and programme partners:

- Enable the Right2Grow partnership to **learn** about its successes, overall programme achievements, challenges and lessons learned at country and global level;
- Provide **strategic and programmatic recommendations** for the Right2Grow consortium and Dutch Ministry of Foreign Affairs, for future programming and internal use;
- Meet the **accountability** requirements of the Dutch Ministry of Foreign Affairs (MFA).

The end evaluation is designed to answer two overall guiding questions:

1. *Over the programme period, what has the Right2Grow programme achieved in relation to its objectives and results through programme activities, and what have been major changes and challenges?*
2. *Based on programme achievements and challenges, what key recommendations can be drawn for future programmes and partnerships?*

The end evaluation will look at programme implementation at both country and global (advocacy) level including the Netherlands, as well as at processes (partnership structure, collaboration, governance, localization efforts and power balance) at in-country level, at consortium level and the interlinkages between those levels. As per the grant decision, the focus of the end evaluation will be two-fold:

- Programmatic focusing on: implementation of the Theory of Change, effectiveness (focusing on achievements to date on the Right2Grow output and outcome indicators related to the Strengthening Civil Society donor indicators, unintended/unexpected effects and reaching the most marginalized rights holder), crosscutting themes (gender, youth, climate), and sustainability
- Partnership collaboration focusing on: coherence including partnership with the Ministry and the Embassies, localization efforts and shifting the power to local CSOs, and process of collaboration at the Consortium level

Besides the mandatory components and objectives of the end evaluation, the country consortia, Programme Management Unit, and the partnership as a whole may add specific evaluation and learning components according to their priorities and needs if time and budget allows.

Throughout: Intended users and audience of the final product. Considerations of the ultimate users/uses of the review should inform all evaluation decisions. We anticipate that the key audiences and end users of the report include:

- Members and partners of the Right2Grow Consortium. The findings will be used by consortium members and in the programme countries to inform possible future programming.
- Programme participants and stakeholders in each country, including communities, local CSOs and CBOs, government and government agencies, and other relevant stakeholders Right2Grow

collaborated with. Engaging directly with these audiences ensures downward accountability and learning, inspiration and motivation.

- Furthermore, the evaluation report will be shared with the MFA of the Netherlands (the primary donor of the programme).
- Other interested organisations working in international development.

### 3. Scope of the evaluation

As per the requirements of the Dutch Ministry of Foreign Affairs (MFA), an independent end evaluation shall be undertaken by an external party which covers the full programme period 2021 - 2025. The effects of the Right2Grow programme shall be evaluated under the Strategic Partnership policy framework of MFA. The evaluation will be conducted in all six programme countries (Bangladesh, Burkina Faso, Ethiopia, Mali, South Sudan and Uganda) as well as on Lobby and Advocacy in the Netherlands, and Right2Grow activities undertaken under the partnership at global/international level. The main focus of the Right2Grow end evaluation is on how the partnership performed on the overall goal of this MFA Policy Framework, which is to strengthen the lobbying and advocacy capacity of CSOs in the Global South. In particular, the following aspects should either be considered or integrated in the evaluation:

- **OECD-DAC evaluation criteria:** Right2Grow encourages the evaluation to consider relevance, effectiveness, coherence, impact, and sustainability.
- **IOB evaluation quality criteria & IOB support:** The report must adhere to the IOB evaluation quality criteria (validity, reliability, effectiveness, efficiency and usability; see Annex 2).
- **Participatory approach with focus on gender:** the evaluator will pay attention to the following principles of a feminist approach in evaluations extracted from [Rethinking-MEL-a-guide-for-a-Feminist-approach.pdf \(partos.nl\)](#):
  - Participation & Power sharing
  - Intersectionality
  - Collective learning
  - Care & Wellbeing
  - Facilitating role
  - Celebrating diversity

### 4. Evaluation questions

During the inception phase, the consultant is expected to make a selection of questions or generate sub-questions that are most relevant for answering the main evaluation questions and to incorporate these into a comprehensive evaluation framework. The main evaluation questions together with suggested sub-questions are listed below:

Scope	Main evaluation questions
Relevance	i. To what extent did the overall programme ToC and country ToCs matches with the key issues at country and global levels and what can be said about their quality and validity including assumptions? ii. To what extent has the programme design responded to the needs of local communities/targeted population, as well as to the needs to

	strengthen policies and budgets at country and global level considering changing contexts and priorities?
Effectiveness	<ul style="list-style-type: none"> <li>i. What have been the main (intermediate) outcome results achieved at end-line in relation to the programme ToC pathways and the progress towards the achievement of the donor indicators (output and outcome level)?</li> <li>ii. To what extent were the programme's strategies and activities effective in producing the desired results?</li> </ul>
Coherence & Partnership and collaboration	<ul style="list-style-type: none"> <li>i. To what extent has collaboration between the different Consortium Partners created added value in programme countries or at global level?</li> <li>ii. To what extent is collaboration with other partners - outside the Right2Grow Consortium - taking place in programme countries, including with other SCS partnerships, and what has been the added value of those collaborations?</li> <li>iii. To what extent have adaptive management principles influenced programming within Right2Grow at country and global level?</li> <li>iv. What has been the added value of MFA, and separately, of its embassies, to the Partnership? And what is the value added of this Partnership to MFA?</li> <li>v. How successful was the programme in its localization and shift the power efforts at global and country level?</li> </ul>
Impact	<ul style="list-style-type: none"> <li>i. Did the programme contribute to its planned development impact? In what ways?</li> <li>ii. What long-term changes have resulted from the programme's implementation, including positive or negative unintended effects?</li> <li>iii. To what extent has the programme contributed to significant and lasting improvements in the communities it worked with?</li> </ul>
Sustainability	<ul style="list-style-type: none"> <li>i. What can be said about the sustainability of these results?</li> <li>ii. What factors contribute to the continuation after the programme's conclusion?</li> <li>iii. What steps have been taken to build local capacity and ownership (including integration into local systems or practices) to sustain and/or scale the programme outcomes over time?</li> <li>iv. How has the programme encouraged the introduction/improvement of WASH/nutrition policies to support the continuity of what has been achieved to invest in and improve access to nutrition and WASH services in a sustainable way?</li> <li>v. To what extent have local authorities pledged their continued support?</li> </ul>

## 5. Approach and Methodology

To ensure a comprehensive assessment of our programme results in six countries and at global level, based on sufficient understanding of local contexts in all six programme countries, Right2Grow is recruiting a lead consultant/researcher or consultancy/research firm, who will hire, train and work with country-level consultants/researchers who have in-depth knowledge and experience in the countries we work in.

The evaluation will employ a mixed methods approach involving both quantitative and qualitative methodologies with a focus on the latter. The principles of participation, inclusiveness and decision-making processes in governance structures within the partnership should be fully embedded in the methodology. The evaluation will be conducted in four phases; (i) review of programme documents and literature search to establish key issues associated with the programme, (ii) primary data collection, e.g. via field visits to conduct face-to-face interviews using structured and/or semi structured questionnaires, (iii) data analysis and reporting, including validation, and (iv) wider dissemination.

Considering the nature of the Right2Grow programme, with its Theory of Change, Results Framework and Outcome Harvesting as the main building blocks of the Monitoring and Evaluation (M&E) system, a mainly qualitative evaluation approach is expected. However, limited quantitative approaches could be employed to provide progress data in response to some country-specific indicators that contribute to programme and/or donor indicators. Besides secondary data collection, primary data are to be collected through Focus Groups Discussions (FGDs) and Key Informant Interviews (KIIs) with Right2Grow partners, network members (CSOs) and other involved partners and people, including targeted actors. It is expected that the selection of respondents will be supported in consultations with Right2Grow country teams, while also limiting selection bias by ensuring sufficient independent information sources. More participatory approaches are expected in country-level Terms of Reference.

To measure effectiveness, a robust methodology should be used, validating causal chains/relations between activities and outcomes, i.e. how activities contributed to outcomes. The following qualitative evaluation approaches/methodologies (or a combination of these) could be applied that are suitable for substantiating claims about effectiveness: Contribution Analysis, Realist evaluation, Process Tracing, General Elimination Theory and methodology to measure cross-cutting themes (gender, youth, climate). The evaluators are expected to propose the most appropriate approach or approaches in their proposal while during initial desk review and discussions during inception meetings there is space to refine this.

It is worth noting that Outcome Harvesting has been used as the main monitoring tool during the implementation of the programme and for the Mid-Term Review, and the available outcome harvesting data shall form an input for the end evaluation. The harvested outcomes include information on how the Right2Grow programme contributed to the reported change with underlying documentation that the evaluator(s) can use for (further) contribution analysis. Substantiation of a number of outcomes collected during the programme period and triangulation with sufficient independent sources will be an important element, before these are used by the evaluator(s) for further analysis. We expect the evaluator(s) to select outcomes that capture all parts of the ToC and

underlying Pathways of Change (especially parts of the ToC that require further investigation). The exact number of outcome statements for triangulation shall be determined by the evaluation consultant(s) in the inception phase. For the analysis of the outcomes, Right2Grow will provide all outcome harvesting data. The 2023 Mid-Term Review report provides data collected during the mid-term review and should be used to avoid duplications.

Considering critical aspect of CSOs' capacity strengthening, Right2Grow will conduct an internal technical and organizational capacity assessment (online questionnaire) which will be led by the Mutual Capacity Development (MCD) team. The results will be ready before the start of the endline data collection so this can feed into the main end evaluation. Additionally, a Linking and Learning survey will be conducted internally to feed into the evaluation process.

With regard to sampling, this will be proposed by the consultants considering the nature of the programme. It is expected that samples will be generated at both country and global level so that it responds effectively to the evaluation questions and provides comparable information on the countries' and global result frameworks.

The complete evaluation approach is expected to be defined by the consultant(s) and should elaborate how the consultant(s) will ensure that the evaluation will provide a representative conclusion on the whole programme. This includes the substantiation of findings and conclusions, with corresponding specific recommendations.

## **6. Research Ethics**

The evaluation will not collect sensitive personal information, however, interviews with key stakeholders/informants could have sensitive information, for example how a person views its governance performance of developing and implementing policies. In the context of restrictive civic space interviews on advocacy can be considered as sensitive. As such, the consultant(s) should adhere to and uphold the principles of ethical research conduct at all stages of the evaluation, especially in case of engagement with children. Informed written/oral consent will be obtained from adult respondents before any interview is conducted, parental consent and child assent will be sought in case of child respondents; and information shared by respondents will be anonymous. All data (electronic copies, data forms and notes) will remain the property of Right2Grow. It is also strongly recommended to pay attention to:

- Do no harm & protection
- Confidentiality (when required: of both partners as respondents/informants)
- Informed consent
- Other ethical risks and mitigation strategies

## **7. Deliverables and Timelines**

The evaluation process will be a close collaboration between the lead consultant and country-level consultants as well as various parties within the Right2Grow partnership, all working with unified goals. The timeline for the end evaluation is designed to offer enough time for the necessary data collection and review to prepare thorough, thoughtful, and useful answers on all evaluation

questions. The process and timeline will be designed by the evaluation Task Force together with the consultant(s) and may be revised in consultation with all participating parties.

The evaluation Task Force will hold initial meetings with the contracted consultant as soon as possible in the timeline, to strengthen mutual understanding, and provide necessary background documentation, data, and other materials.

Expected deliverables:

- Inception report (including e.g. the proposed evaluation framework and detailed methodology evaluation matrix detailing per evaluation question the suggested method, tool, and data source, data collection tools, and work plan including timeline).
- Draft evaluation report (overall report as well as 6 short country reports with findings, conclusions and recommendations, anonymized primary data).
- Methodology for and (co-)facilitation of a country-level validation process at each country level and at overall/global level.
- Final report.
- Stand-alone communication products, such as a slide deck and fact sheets, with main findings and recommendations.

Main deliverables and deadlines

- Contracting country consultants: deadline February 2025
- Submission of Inception Report: 31<sup>st</sup> March 2025
- Data Collection: April – August 2025
- Submission of Draft Report: 15 October 2025
- Submission of Final Report: End November 2025
- Development of communication products: 15 December 2025

Evaluation consultant(s) will make efforts to ensure that interim results are externally verified (e.g. justification of results and discussion on bias) and that the contribution by the partnership is validated (has the ToC worked or were there other reasons for the results?). This will be a collaborative process between Right2Grow partnership, the lead consultant(s) and consultants at country levels. Right2Grow will publish the evaluation report in International Aid Transparency Initiative (IATI).

## 8. Management of the End evaluation

### Global MEAL Lead

The Global MEAL Lead is the first point of contact for the end evaluation. The MEAL lead also is the bridge between the lead consultant and the internal Right2Grow Task Force (working group for the evaluation) and Evaluation Reference Group (ERG). He will ensure timely submission of deliverables to the Right2Grow Global Coordination Committee (GCC) and ERG for their review and/or decision-making, and liaise with Evaluation Reference Group and relevant Right2Grow teams on key timelines and deliverables.

### Evaluation Task Force

An internal Task Force has been established to coordinate key processes of the end-line while working with internal units and the Evaluation Reference Group. The Task Force is not a decision-making body,

but a team formed to support the accomplishment of internal End Line evaluation processes. The Task Force is accountable to the PMU, the chair of the Taskforce is the Global MEAL lead. It has core members from all countries and ad-hoc members to be involved as and when necessary. The Finance lead is not a member of the Task Force but will work together with the Project Cycle and Compliance Team on financial arrangements.

### **Evaluation Reference Group**

The Right2Grow consortium has established an Evaluation Reference Group (ERG) for this evaluation, which has an advisory and approval role towards the MFA and the Right2Grow Evaluation Team during the development and implementation of the Right2Grow End evaluation. The role of the ERG is to provide advice on and approve 4 deliverables: the ToR, selection of consultant, inception report, and the evaluation report.

### **Lead Consultant**

The lead consultant/consultancy team is responsible for overall quality of the end evaluation including the following tasks: Write draft and final inception report; Support co-selection of country consultants; Support, manage, train, and contract country consultants; Ensure alignment and proper use of and quality of methodologies by all consultants, data collection and analysis across countries; Review country reports and ensure high quality; Synthesize findings from all 6 countries; Evaluate Global & Dutch L&A results; Write the draft and final report (outline to be agreed upon with Right2Grow); Present draft and final report to the Task Force and ERG develop communication products.

### **Country-level consultants**

Managed by and working in collaboration with the Lead Consultant, country-level consultants are responsible for the development and adaptation of methodology, data collection tools, data collection, analysis and report writing at country level. They are responsible for validation of Outcome Harvesting and achievements/results at country level. They will incorporate inputs during country-level validation and submit short country reports to the lead consultant.

## **9. Requirements for the consultancy team/firm**

With this ToR we aim to recruit a lead consultant or consultancy firm to conduct the Right2Grow end evaluation. We expect the lead consultant who will be contracted for this assignment, to sub-contract and manage country consultants in Right2Grow programme countries (Bangladesh, Burkina Faso, Ethiopia, Mali, South Sudan and Uganda).

The selection process for the lead consultant and national consultants will run partly in parallel. Right2Grow country teams will publish country ToRs (based on this ToR for the lead consultant), with a dedicated maximum budget for each country, and shortlist possible candidates. In case the Lead Consultant / Consultancy Firm has a presence or network in one or more of the six Right2Grow programme countries, they can suggest potential candidates to fulfil the role of country consultants in their proposal or propose to fulfil this role themselves in one of the countries. In case the lead consultant proposes country-based team members/consultants in their proposal, the shortlist used by Right2Grow country teams will include the suggested candidate by the lead consultant. Each Right2Grow country team (there are 6 teams in total with 1 focal point each) and the lead consultant will take a joint decision on the final selection of the country consultant(s) after interviewing them in

Q1 2025. With approval by the ERG, the country consultant(s) will then be contracted by the lead consultant to conduct evaluation activities in that country. This process of co-selection ensures a level of ownership of the county teams who will have to work together with the national consultant, while also acknowledging the responsibility of the lead consultant for hiring, contracting and managing the country consultants.

The proposed lead consultant and team members should meet the following desired requirements:

- Master's degree in social sciences, public health, international nutrition or other development areas and advanced skills in qualitative research methodologies and quantitative methods;
- Proven track record in the evaluation of multi-country advocacy programmes in the context of international development, preferably with experience in nutrition and WASH;
- At least five years' experience in the development sector as an evaluator;
- Knowledge of child rights, Shift the Power and collaborative programming;
- Proven experience in the proposed qualitative and quantitative methodology(ies), including data collection and analysis for evaluations;
- Based in or proven experience working in the Global South / Majority World;
- Ability to work independently, take initiative and respond appropriately to constructive feedback;
- Experience in sharing and discussing review findings with clients, in-country partners and beneficiaries, and within an international research network; and
- Oral and written fluency in English required; fluency in French is highly preferred;
- Preferred: knowledge of gender-transformative lobbying and advocacy, intersectionality, youth-inclusive policymaking and legislation.

The successful application should identify one lead evaluator to be the primary contact person for the ERG/Global M&E Lead. In addition to the above, this person should:

- Have proven experience in layered and complex evaluations;
- Have a strong methodological background in multi-country evaluations; and
- Have proven experience in using a mixed methodology approach.

The consultancy team should not comprise current or former staff (minimum of 3 years) or provided consultancy and/or advisory services to any of the members or partners of the consortium (including volunteers and board members) and in order to protect the independence of the evaluation.

## **10. Budget for the evaluation**

A total budget of maximum EUR 177,500 including withholding tax and VAT is available for the end evaluation at country and global levels. This budget must cater for all professional fees, consultants' travels and Daily Subsistence Allowances (DSA) and any other costs associated with the evaluation for the lead consultant/consultancy firm and all sub-contracted country consultants. Of the total budget, 2/3 (€120,000) needs to be reserved for the in-country evaluations (6 countries excl. Netherlands and global L&A). Country-level dissemination activities are not included in the total budget.

We request the applicant to submit a financial proposal for the end evaluation including the costs for the lead evaluator and the sub-contracted country-based evaluators. We commit to equal distribution of budget across the six programme countries (€20,000 per country) and advise to consider budget for global and overall evaluation management and processes by the lead consultant. The financial proposal should clearly indicate daily fees of the evaluators and number of days for the lead

consultant/consultancy team, travel costs, and any other costs. The financial proposal should be in EURO.

The proposal offered should be valid for the entire duration of the assignment.

The applicable payment terms for the total budget are determined follows:

- 40% payment to the lead consultant after delivery of inception report
- 40% payment to the lead consultant after delivery of draft report
- 20% payment to the lead consultant after delivery and approval of final report

## 11. Assessment criteria for the proposals

The following aspects will be considered in reviewing proposals from lead consultants:

- Experience of the organization / proposed evaluators
- Technical approach to performing the evaluation, including clarity, quality, relevance and feasibility of proposed methodology
- Proven experience in leading and/or conducting complex evaluations in multiple countries with multiple partners
- Financial proposal
- Language skills (FR, ENG)
- Safeguarding policy, criminal records check

We will not consider the inclusion of potential candidates for national consultants as a criterion.

## 12. How to Apply

Applications for this role are open until 4<sup>th</sup> November 2024, 12 pm CET. Please send your application to [procurement\\_netherlands@worldvision.nl](mailto:procurement_netherlands@worldvision.nl), Including:

### **Administrative package (to be submitted in a separate folder to review eligibility):**

- Certified copy of business registration
- Certified copy of tax registration
- Company profile and owner names
- Contact details (name of the organisation, phone number and email address of contact person) of a minimum of three references from previous clients

### **Technical proposal (to be submitted in a separate folder):**

- Application cover letter
- Technical proposal including proposed methodology (max. 10 pages)
- CVs for lead consultancy team including language skills of all members (English and French levels)
- If applicable: CVs of potential candidates to be country-based consultants in case of presence or network in Right2Grow programme countries (note: final co-selection of country-consultant will be done with county teams, who will also propose potential candidates)
- At least 1 sample report of a recent relevant assignment.

**Financial proposal (to be submitted in a separate folder):**

- Detailed financial proposal including total costs. The financial proposal should contain and indicate any applicable VAT or other local tax.

Only applications written in the English language will be accepted. Submissions that are received after the deadline or sent to the wrong email address will not be considered. Emails can only contain a maximum size of 30MB.

Interviews with selected candidates are expected to be held mid November 2024.

Questions on this tender can be submitted by email ([procurement\\_netherlands@worldvision.nl](mailto:procurement_netherlands@worldvision.nl)) until 16<sup>th</sup> October 12PM CET. All questions and answers will be consolidated and distributed on 18<sup>th</sup> October 2024 to all interested parties who have sent in questions or have left their contact details at the same email address before 16<sup>th</sup> October 12PM CET. If the candidate notices contradictions or errors in the ToR or unclear specifications, the candidate must clarify the issue by making queries before the deadline for submission of the questions.

The selected candidate will be signing a contract of assignment with World Vision Netherlands, one of the Right2Grow Global consortium partners. All team members engaged in the end evaluation will be asked to sign a 'World Vision Safeguarding statement' and submit a Certificate of Good Conduct. Procurement policies of World Vision are applicable and can be sent upon request.

**Data security**

All documents and data acquired from documents during interviews and meetings are confidential and used solely for the evaluation. Interview partners will not be quoted in the report without their prior permission.

The documentation and all material linked to the study (produced by the consultants or Right2Grow itself) are confidential and remain property of the contracting party.

## Annexes

### Annex 1 - SCS donor indicators

#### DSO indicators

SCS1 # of laws, policies and norms, implemented for sustainable and inclusive development.

SCS2 # of laws, policies and norms/attitudes, blocked, adopted, improved for sustainable and inclusive development

SCS3 # of times that CSOs succeed in creating space for CSO demands and positions through agenda setting, influencing the debate and/or creating space to engage.

SCS4 # of advocacy initiatives carried out by CSOs, for, by or with their membership/constituency

SCS5 # of CSOs with increased L&A capacities

SCS6 # of CSOs included in SPs programmes (up to 2nd tier organizations)

#### Inclusive Green Growth (IGG) indicators

A.2.2 Number of people directly reached with activities aimed at temporary/partial improvement of their nutritional situation

A.2.3 Number of people indirectly reached

2.1 Number of companies engaged in inclusive agribusiness

4.1 Number of reforms/improvements in major (inter)national FNS policies/laws/ regulations (same as SCS 2)

## Annex 2 - IOB evaluation quality criteria

A more elaborate version can be shared during hiring of the lead consultant.

<b>Phase I – Terms of Reference</b>		
1	Reference group	The ToR presents a reference group, offering guidance on different phases of the evaluation process.
2	Independence of evaluators	The evaluators should not have been involved in the design or implementation of the project and maintain complete impartiality.
3	Description of context	The ToR describes the context in which the project has been implemented and the rationale behind it.
4	Description of the intervention	The ToR presents the intervention theory, or Theory of Change, of the project evaluated.
5	Scope of the evaluation	The ToR mentions the period, countries, and expenditure evaluated.
6	Evaluation's objective	The ToR articulates the evaluation's objectives and the intended utilization.
7	OECD/DAC evaluation criteria	The ToR considers which OECD/DAC criteria and other cross-cutting topics are included in the evaluation.
8	Evaluation questions	The ToR should formulate precise and testable evaluation question that align with criteria 5, 6 and 7.
<b>Phase II – Elaborated methodology</b>		
9	Research design	The research design encompasses the overall approach and evaluation methods, appropriate to validly and reliably answer the evaluation questions and achieve the evaluation's objective. It should enable triangulation of findings.
10	Plausibility of causal claim	The selected evaluation methods (either qualitative or quantitative) must be appropriate to evaluate the contribution or attribution of the projects to results at the outcome or impact levels.
11	Indicators or description of result areas	The evaluators should propose valid quantitative indicators, or qualitatively describe the result areas as concretely as possible.
12	Sampling and case selection	The report provides a valid justification for all sampling and case selection strategies, and is transparent about criteria applied. In quantitative research, sample size is based on a power calculation.
13	Sufficient and independent information sources	The proposed research design should present which information sources will be included in a way that minimizes source bias, by using sufficient and independent information sources.

14	Description of limitations and bias	The 'inception report' or 'technical proposal' should clearly describe the limitations in the reliability and validity (both internal and external) of the proposed methodology, as well as any potential biases, including selection bias.
<b>Phase III – Draft and final report</b>		
15	Transparency	The evaluation report should present all research methods, data collection methods, data sources, and data analysis techniques employed in a transparent and complete manner
16	Answer to evaluation questions	The draft and final report should provide an answer to all evaluation questions. In case of unforeseen limitations, as a minimum the report must highlight which questions it did not answer and explain why.
17	Logic of conclusions and recommendations	There should be a clear and rational progression in the evaluation report from findings to conclusions, and from the conclusions to the recommendations. Each conclusion should be supported by specific findings, and the implications of limitations and bias are sufficiently taken into account.